

JUNE 13TH, 2019

DOING BUSINESS IN BRAZIL

EXCLUSIVE EVENT IN ZURICH, SWITZERLAND



Câmara de Comércio Suíço-Brasileira Swiss-Brazilian Chamber of Commerce Schweizerisch-Brasilianische Handelskammer Chambre de Commerce Suisse-Brésilienne

About SWISSCAM

As a dynamic service provider, SWISSCAM delivers highly flexible personalized services for your business in Brazil and Switzerland.

Our services include the following:

- Business Consulting
- Search of companies that match your desired profile
- Surveys in partnership with experts in various fields
- Scheduling meetings
- Organization of the Swiss Pavilion collective stand and/or your company's own stand on Brazilian trade fairs

- Brokering contacts
- Analysis of market sectors and competitors
- Customized events and search of target-audience
- Holding presentations and meetings with members or guest speakers
- E-newsletter, website and LinkedIn page to promote your news and announcements.

BECOME A SWISSCAM MEMBER

Different membership categories offer benefits and advantages to suit your requirements, which may include attending exclusive events, opportunities to showcase your brand and matchmaking between companies and Swiss or Brazilian government entities.

For more details, e-mail us or request a meeting. SWISSCAM will support you to find the ideal opportunities for your business.



Câmara de Comércio Suíço-Brasileira Swiss-Brazilian Chamber of Commerce Schweizerisch-Brasilianische Handelskammer Chambre de Commerce Suisse-Brésilienne

Business consulting:

business@swisscam.com.br

Events and marketing:

marketing@swisscam.com.br

Tel +55 (11) 5641-1230 Tel +41 (44) 586 3741

Brazilian Market Overview

The Cautious Optimism - Zeina Latif, Chief economist at XP INVESTIMENTOS

Cautious optimism has been an expression frequently used by leaders from the productive sector. Under the current situation, the balance may tilt more towards the cautious than towards optimism. It's not that the outlook is negative, but there are still a lot of uncertainties that have not been sufficiently dispelled with the end of the elections.

Because politics and economy don't stay on separate paths for long, it's important to assess how our economy is doing.

The current portrait is like a patient who's receiving the proper medication, thanks to the tweaking initiated under Michel Temer's government, but requires more medication for a full recovery, as is the case with the structural reforms employed for the country to return to growth.

The economic fragility hinders any improvements in the confidence of business leaders and consumers, at some point having an impact on the political climate. On the other hand, the progress of the reform agenda depends on the policy. The government will need a lot of leadership ability to avoid this trap.

The economy is delicate. Businesses and households are still under the impact of the

recession that pounded Brazil. There was no acceleration in the GDP in 2018 relative to the previous year, despite the unprecedented interest rate levels placed by the Central Bank. The economy did not respond to the monetary stimulus as expected, revealing its vulnerability. Indeed, there were many adverse shocks, like the crisis in Argentina and the truckers' strike. But even then, the result was discouraging.

Industry is the most fragile sector because it is the most sensitive to distortions in the economic system — the so-called "Custo-Brasil" (Brazil cost). The sector was the first to feel the effects from the economic crisis, the first to emerge from the crisis, and now shows signs of stagnation. This carries concern due to its impact on the labor market and other economic sectors.

The labor market evolves rather slowly and limits any improvement in consumption. Over 22% of the population is unemployed, underemployed or discouraged.

Political change offers a bit of encouragement. Short-term corporate and consumer confidence is on the rise. In other words, the patient is weak, but at least more confident in healing.

One positive record: Temer's legacy of below target, well-behaved inflation without artificial controls, such as outdated taxes. Additionally, there are no major challenges for meeting the fiscal deficit target this year because of measures taken in previous years. As such, there is no need for shifts or abrupt corrections in the economic policy, something that had been required in previous administrations.

There are reasons for a benign outlook. The government is committed to Social Security reform, the backbone of fiscal adjustment and the primary condition for ensuring a stable macroeconomic environment.

There aren't many concerns that remain over whether the reform will be approved, however there are doubts as to its extent. The reform must be ambitious enough to allow compliance with the ceiling rule of federal public spending over the up-coming years, as well as some perspective on fiscal adjustments in the states, which are suffering under the increasing weight of retirement and pension payments. According to Ibre-FGV calculations, there is an average of 10 inactive civil servants in the states for every 8 who are still active. This ratio will grow rapidly in the coming years, as half of the civil service force is over 50 years old.

The battle in Congress will not be easy. There are rather sensitive issues for members of Congress. For example, the bi-

partisan Security Commission may position itself against changes in police rules. The Farming Commission is signaling that they want other party members to support the reform. Politicians from the North East tend to question the shifting of rules on rural retirement. And so it goes.

After Social Security reform, others will need to arise in order to return sustainable growth. The productivity of Brazilian workers is quite low — 20% of that of the American worker. This stems from the difficult business environment, replete with complexities regarding taxes, labor and regulatory rules, the constant changes in regulations without clear criteria and the consequent legal uncertainty. Investing infrastructure in Brazil is challenging, which also weighs on the "Custo-Brasil". On top of that, there is the serious problem of a low-quality workforce.

It would be naive to expect that the various barriers to growth can be eliminated in one presidential term. The important point is to choose priorities based on a correct diagnoses, and to focus political efforts on approving reforms.

The Temer government promoted a resumption of liberal structural reforms, along with initiating a number of other proposals, including sectoral guidelines and an agenda of microeconomic reforms. Bolsonaro's mission will be to continue this agenda.



ITAÚ PRIVATE BANK ZURICH

WWW.ITAUPRIVATEBANK.COM

Itaú Unibanco is the largest bank in Latin America, offering a broad range of retail, corporate, investment banking and asset management services for clients around the world. Itaú Unibanco resulted from the merger of Itaú and Unibanco in 2008 and now has operations in 19 countries throughout the Americas, Asia, Middle East and Europe. Our vision is to be the leading bank in sustainable performance and customer satisfaction.

Itaú Private Bank

Market leader in Brazil, Itaú Private Bank has more than 20 years of expertise in Wealth Management. Our services include a global platform for investments and a high qualified team located in Brazil, Miami, New York, Switzerland, Bahamas, Chile and Paraguay to attend our Latin American clients worldwide. The tailor made service is also allied with digital solutions.

Itaú Private Bank Zurich

Bleicherweg 30, CH-8002 Zurich, Switzerland Private.Banking@itau.ch www.itauprivatebank.com



VBI REAL ESTATE

WWW.VBIREALESTATE.COM

VBI Real Estate is a fund manager exclusively focused on the Brazilian Real Estate sector. Since its foundation in 2006, VBI's funds have received investments of approximately USD 1.1 billion from pension funds, investment banks, insurance companies, foundations and other financial market players with global presence.

The assets under management of VBI are spread in residential projects, shopping malls, corporate buildings, logistics parks, real estate funds and debt instruments distributed in three investment funds/vehicles, with different maturity cycles.

After 13 years in the market, VBI Real Estate is cycle-tested in different periods of the Brazilian economy - always based on the tripod: focus on results, transparency and alignment with investors and people and meritocracy.

VBI Real Estate

Rua Funchal, 418 - 27th Floor São Paulo-SP - 04551-060 - Brazil

Phone: +55 11 2344 2525 www.vbirealestate.com



FLUGHAFEN ZÜRICH AG (ZURICH AIRPORT)

WWW.ZURICH-AIRPORT.COM

Zurich Airport is the owner and operator of the largest airport in Switzerland and one of the largest airports in Europe. It is consistently ranked on the top list of the best airports worldwide in terms of quality and efficiency. Besides its core airport business, Zurich Airport has established Switzerland second largest shopping center at the airport and owns and operates a large real estate portfolio including international hotels, office buildings, health institutions and airport related infrastructures around Zurich Airport. As one of the leading international airport operators, Zurich Airport has also pioneered in public private partnership models for airports in India and Brazil. It was the driving force behind India's first greenfield project at Bangalore International Airport, which was the role model for the Indian Government to attract further foreign direct investments in Mumbai and Delhi. Zurich Airport is currently partially owning and operating 8 airports in Latin America, namely Bogotá (Colombia), Belo Horizonte and Florianópolis (Brazil), Antofagasta and Iquique (Chile), Curaçao (Dutch Antilles) and as of 2019, also Vitória and Macaé (Brazil). Zurich Airport is managing the airports and investing itself, usually in cooperation with strong local partners.

Zurich Airport is a public listed company with a market value of approx. USD 7 billion. One third of the shares is held by the state government, while two third are held by various private shareholders widely spread.

Zurich Airport Latin America Ltda

Praia de Botafogo 228, 16 andar 22250-145 Rio de Janeiro, RJ, Brazil

Phone: +55 21 3736 3669 www.zurich-airport.com

Stefan Conrad

Chief Executive Officer stefan.conrad@zurich-airport.lat Mobile: +55 21 99686.9024

MATTOS FILHO >

Mattos Filho, Veiga Filho, Marrey Jr e Quiroga Advogados

MATTOS FILHO

WWW.MATTOSFILHO.COM.BR

As a prominent law firm in Brazil and with offices in the major financial hubs in the world, Mattos Filho is structured to provide clients with top-notch services in various legal areas in a coordinated and integrated manner. The firm allocates the best available resources to meet its clients' specific demands, working in multidisciplinary teams whenever necessary. This work dynamic allows the firm to deliver tailor-made solutions to its clients and enhance its understanding of their business.

The firm is an ever-growing and innovative institution that is strengthened by investing in its relationships with its clients and their culture. As it evolves, it creates growth opportunities for its professionals, building a team committed to the continuous improvement and renewal of the firm and providing clients with excellence in its services.

The firm's clients include domestic and foreign corporations, financial institutions, investors, multilateral agencies, investment funds, pension funds, insurers and reinsurers and non-profit organizations.

Mattos Filho São Paulo - Paulista

Al. Joaquim Eugênio de Lima, 447 São Paulo SP CEP 01403-001 +55 11 3147 7600 **Rio de Janeiro:** +55 21 3231 8200

Brasília: +55 61 3218 6000 **New York:** +1 646 695 1100 **London:** +44 (0)20 7280 0160

Marcelo Sampaio G. Ricupero mricupero@mattosfilho.com.br



LBBW

WWW.LBBW.DE

Landesbank Baden-Württemberg (LBBW) is a medium-sized universal bank with deep roots in the state of Baden-Württemberg. With a balance sheet of EUR 241 billion LBBW belongs to one of Germany's largest banks and is the largest Landesbank in Germany. LBBW Group employs more than 10,000.

LBBW is both a global and a commercial bank. Headquartered in Stuttgart, its customer base reaches more than 1 million private and more than 25.000 corporate clients in Germany, Austria and Switzerland. For the German Savings Banks, LBBW acts as a central bank and key service provider for all international business, real estate financing and capital markets products, including those aimed at institutional customers. LBBW's branches and representative offices around the world provide support through their country expertise, market knowledge and finance solutions. LBBW supports its customers abroad at 17 locations in 16 countries.

Subsidiaries specializing in specific areas of business such as leasing, factoring, asset management, real estate or equity finance diversify and amplify LBBW's portfolio of services. LBBW is well-equipped to tackle the necessary changes faced by banks. A balanced business model has enabled LBBW to generate reliable income for years, supported by economic stability in its core markets.

Christina Lutz

Export Finance Origination Landesbank Baden-Württemberg Am Hauptbahnhof 2 70173 Stuttgart. GERMANY Phone: +49 711 127-75940

Christina.Lutz@LBBW.de

Robert Sonneborn

Representative Office Zurich Landesbank Baden-Württemberg Josefstrasse 222 8005 Zurich, SWITZERLAND robert.sonneborn@LBBW.ch



LAUTENSCHLAGER, ROMEIRO E IWAMIZU ADVOGADOS WWW.LRILAW.COM.BR

Lautenschlager, Romeiro e Iwamizu Advogados law firm is committed to building a relationship of trust and partnership with its clients, offering quality legal advice to both domestic and foreign companies. By providing advisory and litigation services within the most varied areas of law, our firm aims to deliver efficient and practical results, with the strong commitment to always keep our clients updated on the status of their inquiries. Our professionals are qualified to operate in a globalized economic scenario, based on the international experience they have acquired.

- Consumer
- Civil and Commercial Litigation
- Contracts
- Family Law, Estate Planning, and Probate Law
- Mergers, acquisitions, and audits
- Corporate Governance and Compliance
- Real Estate Law
- Foreign Investment
- Mediation and Arbitration Alternative Dispute Resolution (ADR)

- Banking Law and Capital and Financial Markets
- Social Security Law
- Intellectual Property
- Corporate Reorganization and Restructuring
- Corporate Law
- Labor Law
- Tax Law
- Corporate Crime



UBS WWW.UBS.COM

As the world's largest wealth manager, UBS Global Wealth Management provides comprehensive advice, solutions and services to wealthy families and individuals around the world. Clients who work with UBS benefit from a fully integrated set of wealth management capabilities and expertise, including wealth planning, investment management, capital markets, banking, lending and institutional and corporate financial advice. Clients have access to a wide range of products from the world's leading third-party institutions that complement UBS's own offerings.

UBS is the preeminent universal bank in Switzerland, the only country where it operates in all the five business areas: personal banking, wealth management, corporate and institutional clients, investment bank and asset management. UBS is fully committed to its home market, as the leading position in Switzerland is crucial in terms of sustaining the global brand and profit stability. Drawing on its network of around 280 branches and 4,500 client-facing staff, complemented by modern digital banking services and customer service centers, UBS is able to reach approximately 80% of Swiss wealth and serve one in three households, high net worth individuals and pension funds, more than 120,000 companies, and around 80% of banks domiciled in Switzerland.

In 2017 UBS acquired Consenso in Brazil giving its clients access to the world's leading wealth manager. Consenso (now UBS Consenso) has been a market leader in Brazil's multi-family office sector since 2003 and have led the way by offering a compelling blend of unbiased onshore and offshore services, an expertise that helps people protect and grow their wealth. UBS Consenso independence chooses the right investment partners and custodians in order to execute transactions in global markets in an efficient and cost-effective manner.

Lautenschlager, Romeiro e Iwamizu Advogados

Av. Paulista, 1.842, 22° andar, Torre Norte São Paulo, SP – Brazil

Phone: +55 11 2126 4600

www.lrilaw.com.br

Nilson Lautenschlager Jr

nlj@lrilaw.com.br

UBS

Paradeplatz 6 – 8001 Zürich-CH



SCHNEIDER PUGLIESE

WWW.SCHNEIDERPUGLIESE.COM.BR

We are schneider, pugliese, a Brazilian boutique law firm specialized in Tax Law, with highly qualified professionals and strong focus on the clients and their needs. Our practice areas include tax advisory and planning services, judicial and administrative tax litigation, and tax law consulting.

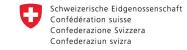
The firm has a strong practice before Administrative and Judicial Courts, including Higher Courts, what qualifies us to represent clients in tax disputes, including those related to Treasury Offices of all levels of the Executive Branch and the Brazilian Federal Revenue.

Our practice also includes developing legal opinions in order to solve issues regarding the interpretation and application of tax laws and creating tax efficient structures, for both Brazilian and foreign clients.

Furthermore, the firm participates in and organizes tax committees of companies, group of companies and trade associations.

The commitment to our clients and the resolution of their tax issues is our mission.

SWITZERLAND GLOBAL ENTERPRISE enabling new business



Consulate General of Switzerland in São Paulo

Swiss Business Hub Brazil

SWITZERLAND GLOBAL ENTERPRISE WWW.S-GE.COM

Working on behalf of the Swiss Confederation (State Secretariat for Economic Affairs SECO), Switzerland Global Enterprise (S-GE) acts as a first point of contact for internationalization, to help Swiss companies, especially SMEs, to identify and develop new business potential on a worldwide basis.

In Brazil S-GE is represented by the Swiss Business Hub Brazil located at the Swiss General Consulate in São Paulo who is responsible for implementing Swiss export strategies in Brazil. In addition, the Swiss Business Hub Brazil promotes Switzerland as a business location among Brazilian investors. Both, S-GE and the Swiss Business Hub Brazil are partners of the Swisscam.

Do you have questions about export documents, free trade agreements and the origin of goods? Are you evaluating new markets for your international business? Or looking for a distribution partner in the target country? Our export consultancy services offer you information, country consultations and market analysis, provide support at trade fairs and establish contact with partners and decision-makers in the target country.

Cassio Sztokfisz

cassio.sztokfisz@schneiderpugliese.com.br

Phone: +55 11 3201 7554 Mobile: +55 11 98560 0759

Rua Cincinato Braga, 340

9º andar - conjunto 91, Bela Vista

01333-010 São Paulo, SP

Switzerland Global Enterprise

Stampfenbachstrasse 85, 8006 Zürich www.s-ge.com

Fabio Speciale

Senior Consultant South America fspeciale@s-ge.com +41 44 365 54 75 / +41 76 528 24 61

Swiss Business Hub Brazil

c/o Consulate General of Switzerland, Edificio Grande Avenida Av. Paulista 1754, 4° andar São Paulo SP, Brazil sao.sbhbrazil@eda.admin.ch Telephone: +55 11 33 72 82 00



BRAVEST

WWW.BRAVEST.CH

BRAVEST AG, Swiss, Brazilian and Portuguese law, since 2004, Business law, tax consulting and relocation, International Mutual Legal Assistance and Exchange of fiscal information, White Collar Crime, Banking law and Compliance, Familiy and Inheritance law, assistance with the Brazilian and Portuguese administration.



FCR LAW

WWW.FCRLAW.COM.BR

FCR Law – Fleury, Coimbra & Rhomberg Advogados is a dynamic Brazilian law firm advising national and international businesses, entrepreneurs and investors on almost all aspects of Brazilian law. We provide high quality services and establish long-term relationships with our clients and partners. Our clients range from tech start-ups to large international manufacturing businesses and financial institutions.

With lawyers qualified to practice law in the U.S., several EU countries and Brazil, our team is constantly involved in cross-border matters and has coordinated the Brazilian market entry of innumerous foreign investors and undertakings. Our network of reliable partner firms and practitioners around the world allows us to put together expert teams to assist on specific international transactions and matters.

Our practice areas: Tax, Labor Law, M&A and Private Equity, Corporate Ethics and Compliance, Litigation and Arbitration, Corporate and Commercial Law, Impact Investments, Intellectual Property, Real Estate Law.

Switzerland:

Stampfenbachstrasse 138, 8006 Zürich Phone: +41 44 212 00 40

roger.mueller@bravest.ch

Portugal:

Edifício Tower Plaza, Rotunda Engenheiro Edgar Cardoso, nº 23, 16º andar, 4400-676 Vila Nova de Gaia Phone: +351 / 224 908 572

info@bravest.ch

FCR Law

Rua do Rocio, 350, 10th floor V. Olímpia, CEP 04552-000 São Paulo – SP, Brasil Phone: +55 11 3294 1600

www.fcrlaw.com.br

.

Lukas Rhomberg

Marcelo Coimbra

marcelo.coimbra@fcrlaw.com.br

lukas.rhomberg@fcrlaw.com.br



Câmara de Comércio Suíço-Brasileira Swiss-Brazilian Chamber of Commerce Schweizerisch-Brasilianische Handelskammer Chambre de Commerce Suisse-Brésilienne

Av. das Nações Unidas, 18.001 04795-900 - São Paulo - SP - Brasil Tel +55 (11) 5641-1230

swisscam@swisscam.com.br